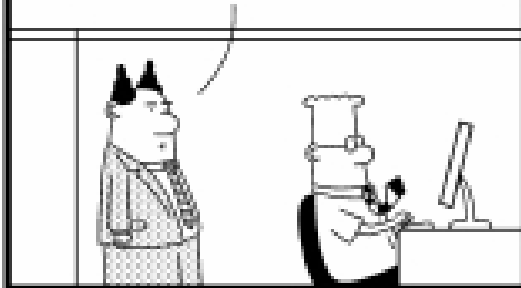


Communicate with
Competence,
Credibility and
Confidence

WHEN WILL I GET
YOUR PROJECT
STATUS REPORT?



www.dilbert.com scottadams@aol.com

YOU'RE ASKING FOR
A STATUS REPORT
ON THE STATUS
OF THE STATUS
REPORT?



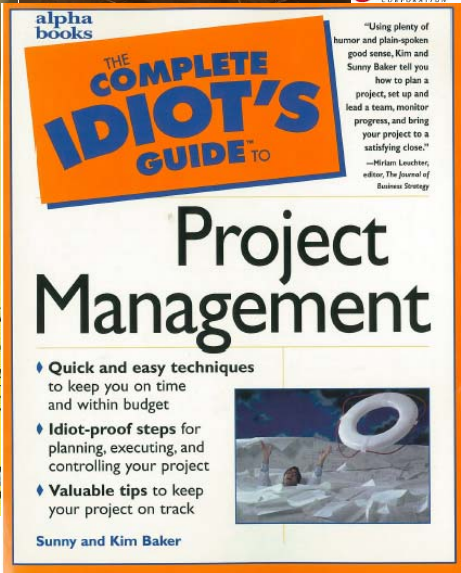
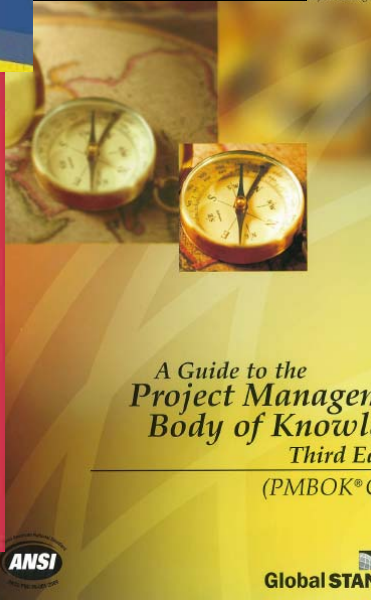
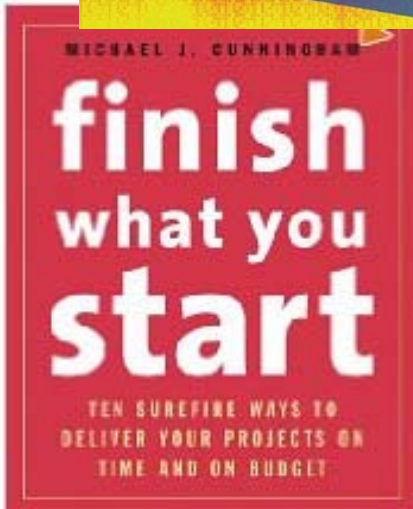
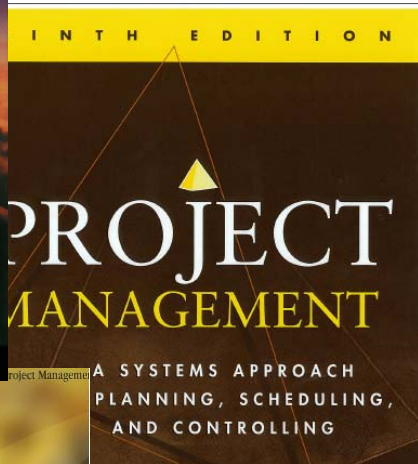
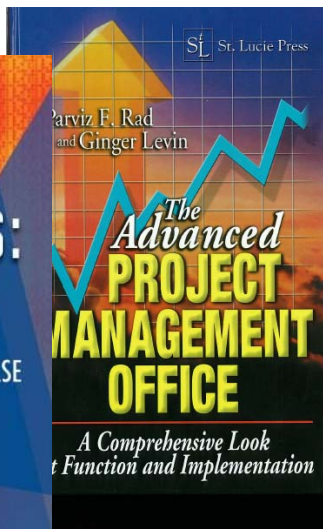
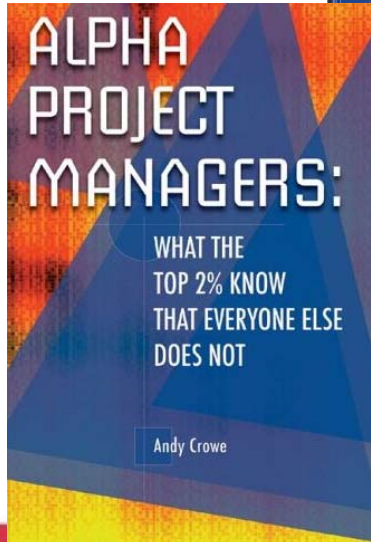
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RIGHT.
WHEN
CAN I
GET
THAT?



IT'S
STARTING
TO LOOK
LIKE
INFINITY.





Simplicity

K.I.S.S.

“Keep it Short and Simple”



Simplicity

**“Everything should be
made as simple as
possible, but no simpler.”**

Albert Einstein



Simplicity

“It seems that perfection is reached not when there is nothing left to add, but when there is nothing left to take away.”

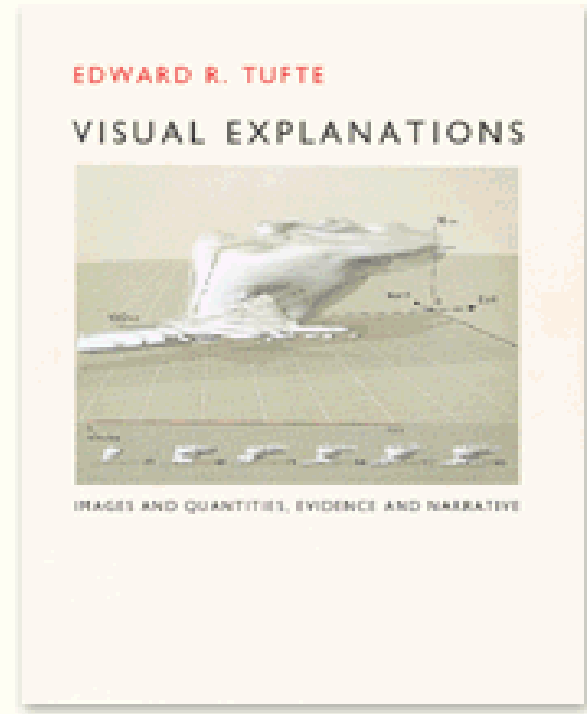
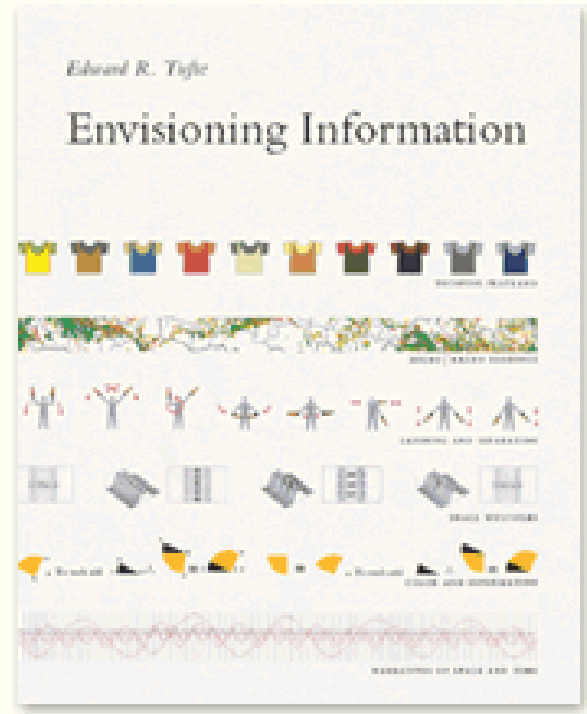
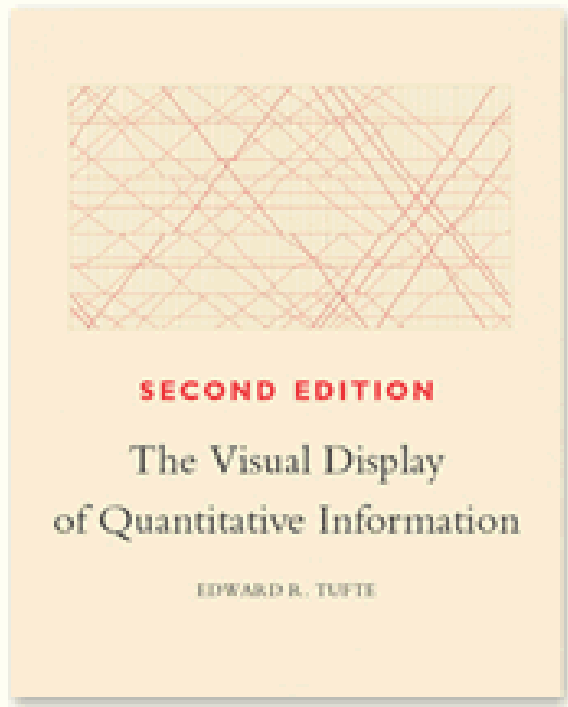
Antoine de Saint Exupery



Simplicity

**“I wouldn’t give a fig for the
simplicity on this side of
complexity; I would give my life
for the simplicity on the far side
of complexity”**

Oliver Wendell Holmes Jr.



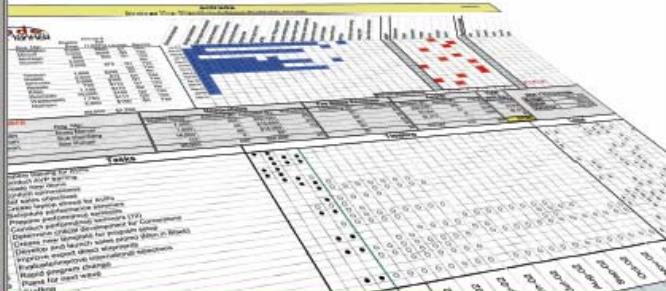
Simplicity

**“Simplicity is the ultimate
sophistication.”**

Leonardo da Vinci



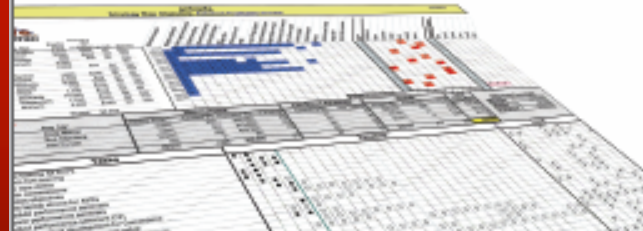
THE ONE PAGE PROJECT MANAGER



PROJECTS OF ANY SIZE, ANY TYPE,
ANY BUDGET...
MANAGED FROM A SINGLE SHEET
OF PAPER

CLARK A. CAMPBELL

THE ONE-PAGE PROJECT MANAGER FOR IT PROJECTS

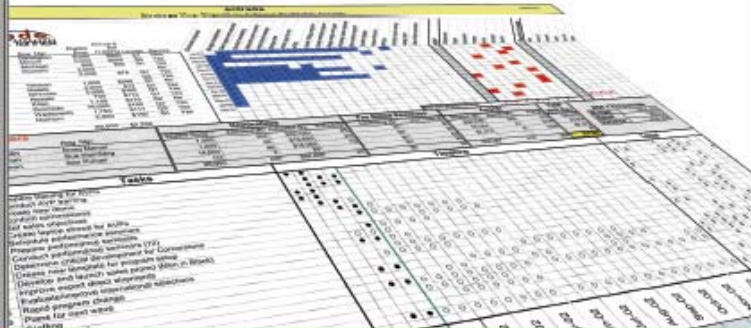


COMMUNICATE AND MANAGE
ANY PROJECT WITH A SINGLE
SHEET OF PAPER

CLARK A. CAMPBELL

5 Components

MANAGER



PROJECTS OF ANY SIZE, ANY TYPE,
ANY BUDGET...
MANAGED FROM A SINGLE SHEET
OF PAPER

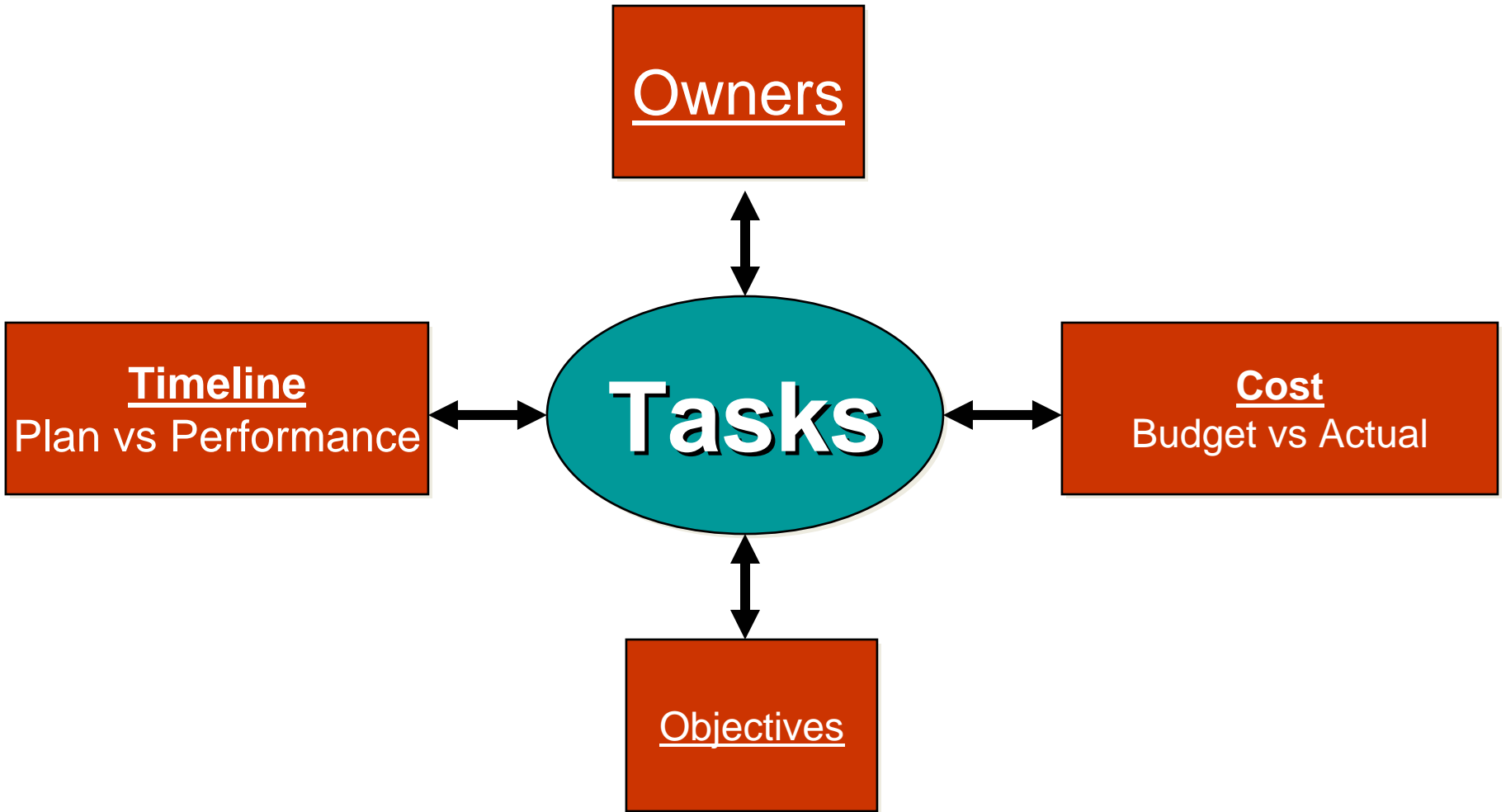
CLARK A. CAMPBELL

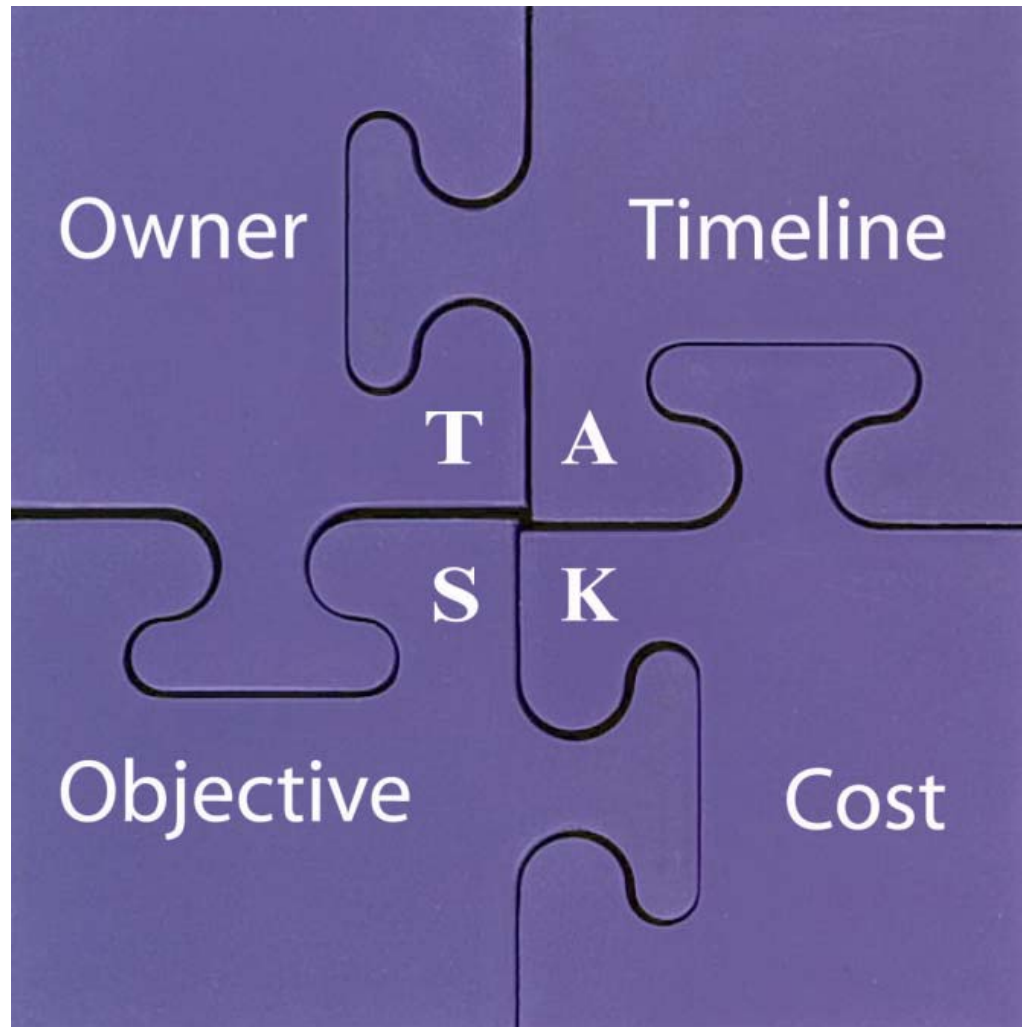
12 Building Steps

5 Reporting Steps

Components

- **Objectives:** The What & Why
- **Owners:** The Who
- **Tasks:** The How
- **Timeline:** The When
- **Cost:** The How Much





Owner

Timeline

T

A


S

K

Objective

Cost

The One-Page Project Manager™

	Project Leader: name Project Objective: text	Project: name												Date: m/m/dd/yy
	Objectives 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 A B C D E	Major Tasks	Project Completed By: date											
		# People working on the project												
	Major Tasks Target Dates Objectives Summary & Forecast	Month 01 Month 02 Month 03 Month 04 Month 05 Month 06 Month 07 Month 08 Month 09 Month 10 Month 11 Month 12	Owner Owner Owner Owner Owner	Costs Capital } Expenses } Other }								<input type="checkbox"/> Budgeted <input type="checkbox"/> Expanded		



Project Leader: name

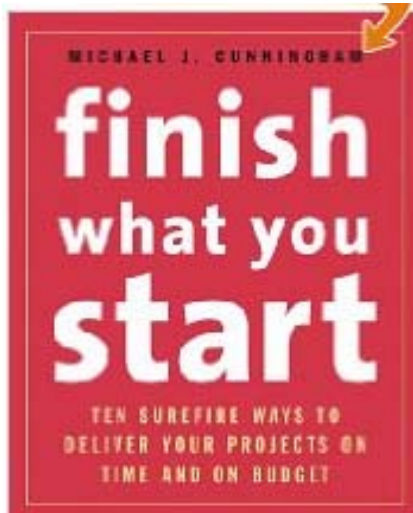
Project: name

Date: m/m/dd/yy

Project Objective: text

Objective	Major Tasks	Project Completed By: date												Owner / Priority					
	1																		
	2																		
	3																		
	4																		
	5																		
	6																		
	7																		
	8																		
	9																		
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	E																		
		# People working on the project																	
	Major Tasks	Target Dates	Month 01	Month 02	Month 03	Month 04	Month 05	Month 06	Month 07	Month 08	Month 09	Month 10	Month 11	Month 12	Owner	Owner	Owner	Owner	Owner
Objectives		Costs	Capital	Expenses	Other														
	Summary & Forecast																		

■ Budgeted □ Expanded

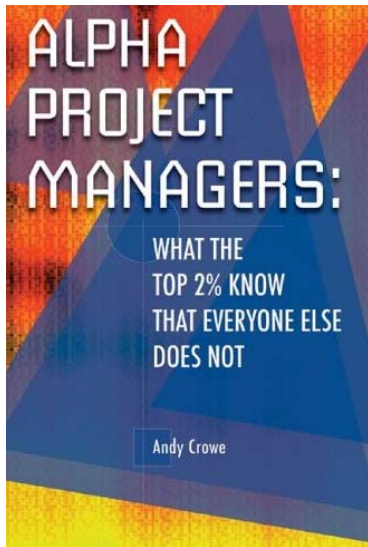


“The spreadsheet can represent an excellent lowest common denominator to create your project plan.”

“Communicating what is going on . . . The answer is to visualize the project plan.”

“A visual view of your project increases the ability of others to understand deadlines, dependencies, and its progress to date.”

“There is no such thing as too much communication on a project. Yes, it’s time consuming and might not appear to produce immediate results, but trust me this is the big one.”



“Of all the attributes that separate the Alpha group from their peers, communication presents the most striking difference.”

“Among practically everyone who touches a project, there is a general awareness that communication could be better; a staggering 91% of project managers ranked their effective communication higher than their collective stakeholders did.”

“Few topics evoked the emotional responses that communication did . . . this was their single greatest need.”



O.CANNER
Automated Merchandise Distributor Center
Salt Lake City, Utah

by
ESKY
A Division of
Kiewit Construction Company

AUCO JOFFE
ARCHITECTS

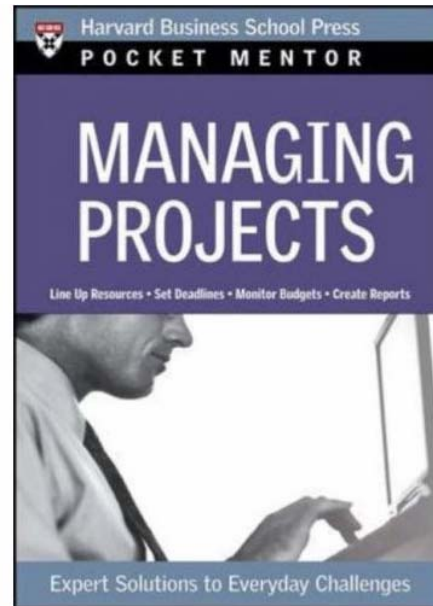
BE HOU ENGINEERS
& SALES CO.

PLANNING

- Problem Analysis
- Stakeholders
- Objectives
(SMART)

IMPLEMENTATION

- Manage Process (People)
- Deliver Results
 - Triple Constraints (S,T,C)
- Communicate Progress
 - Efficient & Sufficient
 - Candid & Timely
 - Why & What Next



BUILD-UP

- Team
 - Skills
 - Commitment
 - Thinking
- Plan
 - Tasks (WBS)
 - Schedule (CPM, PERT, Gantt)
 - Budget (Capital, Expense, ROI)

PHASE OUT

- Close – Appreciate
- Evaluate – record of lessons learned
- Next Steps – “Future better, beyond your present best”



Project Leader: name

Project: name

Date: m/m/dd/yy

Project Objective: text

Objective	Major Tasks	Project Completed By : date												Owner / Priority							
	1																				
	2																				
	3																				
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	D																				
	E																				
		# People working on the project																			
		Major Tasks	Target Dates	Month 01	Month 02	Month 03	Month 04	Month 05	Month 06	Month 07	Month 08	Month 09	Month 10	Month 11	Month 12	Owner	Owner	Owner	Owner	Owner	
		Objectives	Costs	Capital	Expenses	Other															
		Summary & Forecast																			
		<input type="checkbox"/> Budgeted <input type="checkbox"/> Expanded																			

THE ONE PAGE PROJECT

5 Components

12 Building Steps



PROJECTS OF ANY SIZE, ANY TYPE,
ANY BUDGET...
MANAGED FROM A SINGLE SHEET
OF PAPER

CLARK A. CAMPBELL

5 Reporting Steps

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Task	Project Completed By: Dec. 31, 1995												Owner / Priority						
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>														A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>														A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B	
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A		
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>										B	C		A
<input type="checkbox"/>	6 Parking and Landscape	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			B
<input type="checkbox"/>	7 Footings and Foundations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>										A			
<input type="checkbox"/>	8 Columns and Beams	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			
<input type="checkbox"/>	9 Roof Cap	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	10 Main Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A	C		B
<input type="checkbox"/>	11 Exterior and Glass	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A			B
<input type="checkbox"/>	12 Computer Hardware Installed	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	C	
<input type="checkbox"/>	13 Rack Installed	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	B	B
<input type="checkbox"/>	14 Automated Cranes Installed	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	
<input type="checkbox"/>	17 User Training	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	C	B	
<input type="checkbox"/>	18 Mezzanine Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A	B		B
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	B		A
<input type="checkbox"/>	20 Worker Transition	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	B		A
<input type="checkbox"/>	21 Inventory Transfer	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A	B		B
<input type="checkbox"/>	22 Staffing	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B			A
<input type="checkbox"/>	A Internal Software Operational;																		A	B
<input type="checkbox"/>	B External Software Operational;																	B	A	B
<input type="checkbox"/>	C Integration Software Operational;																	B	A	B
<input type="checkbox"/>	D Full Consolidation Operational;																	B	A	B
<input type="checkbox"/>	E Go Live On Time																A	A	A	A

STEP 1

Building Complete Systems Operational People Deployed	Major Tasks	Target Dates	Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave
	Objectives	Costs	Building \$6.0 Million System \$3.0 Million People \$0.5 Million															
	Summary & Forecast																	

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995.
 It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority						
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>														A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>														A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B	
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A		B
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>										B	C		A
<input type="checkbox"/>	6 Parking and Landscape					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			B
<input type="checkbox"/>	7 Footings and Foundations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>										A			
<input type="checkbox"/>	8 Columns and Beams				<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>										A			
<input type="checkbox"/>	9 Roof Cap					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			
<input type="checkbox"/>	10 Main Floor Finish						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A	C		B
<input type="checkbox"/>	11 Exterior and Glass							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A			B
<input type="checkbox"/>	12 Computer Hardware Installed								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	C	
<input type="checkbox"/>	13 Rack Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	14 Automated Cranes Installed										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed											<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	A	B	
<input type="checkbox"/>	17 User Training										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	C	B	
<input type="checkbox"/>	18 Mezzanine Floor Finish									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	B		B
<input type="checkbox"/>	19 Work Station and Furniture		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	B		A
<input type="checkbox"/>	20 Worker Transition												<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	B		A
<input type="checkbox"/>	21 Inventory Transfer													<input type="checkbox"/>	<input type="checkbox"/>		A	B		B
<input type="checkbox"/>	22 Staffing												<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	B			A
<input type="checkbox"/>	A Internal Software Operational;																		A	B
<input type="checkbox"/>	B External Software Operational;																	B	A	B
<input type="checkbox"/>	C Integration Software Operational;																	B	A	B
<input type="checkbox"/>	D Full Consolidation Operational																	B	A	B
<input type="checkbox"/>	E Go Live On Time																A	A	A	A

STEP 2

Building Complete Systems Operational People Deployed	Major Tasks	Target Dates	Costs	Owner / Priority
	Objectives			Dennis Wayne Klaus Dave
	Summary & Forecast		Building \$6.0 Million System \$3.0 Million People \$0.5 Million	

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

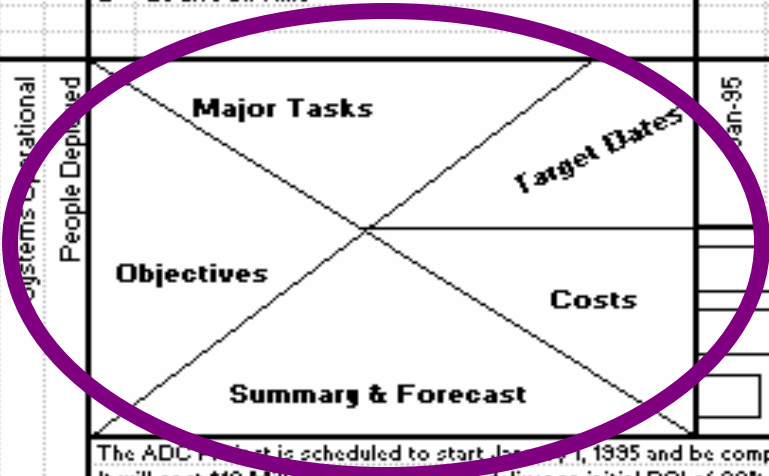
Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>													A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>													A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A	
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>									B	C		A
<input type="checkbox"/>	6 Parking and Landscape	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			B
<input type="checkbox"/>	7 Footings and Foundations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>									A			
<input type="checkbox"/>	8 Columns and Beams	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>									A			
<input type="checkbox"/>	9 Roof Cap	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	10 Main Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A	C		B
<input type="checkbox"/>	11 Exterior and Glass	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A			B
<input type="checkbox"/>	12 Computer Hardware Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	C
<input type="checkbox"/>	13 Rack Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A		B
<input type="checkbox"/>	14 Automated Cranes Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B
<input type="checkbox"/>	17 User Training	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	C	B
<input type="checkbox"/>	18 Mezzanine Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	B		B
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	B		A
<input type="checkbox"/>	20 Worker Transition	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B		A
<input type="checkbox"/>	21 Inventory Transfer	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	B	B
<input type="checkbox"/>	22 Staffing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B		A
<input type="checkbox"/>	A Internal Software Operational;																	A	B
<input type="checkbox"/>	B External Software Operational;																B	A	
<input type="checkbox"/>	C Integration Software Operational;																B	A	B
<input type="checkbox"/>	D Full Consolidation Operational																B	A	B
<input type="checkbox"/>	E Go Live On Time															A	A	A	A

STEP 3

Building Complete Systems Operational People Deployed	Major Tasks	Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave
	Objectives	Building \$6.0 Million															
	Summary & Forecast	System \$3.0 Million															



The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>													A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>													A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>														A	
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							B	C		A
<input type="checkbox"/>	6 Parking and Landscape					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A			B
<input type="checkbox"/>	7 Footings and Foundations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	8 Columns and Beams				<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	9 Roof Cap					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A			
<input type="checkbox"/>	10 Main Floor Finish						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A	C		B
<input type="checkbox"/>	11 Exterior and Glass							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A			B
<input type="checkbox"/>	12 Computer Hardware Installed								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	C
<input type="checkbox"/>	13 Rack Installed								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A		B
<input type="checkbox"/>	14 Automated Cranes Installed								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	A	B	
<input type="checkbox"/>	17 User Training								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	C	B	
<input type="checkbox"/>	18 Mezzanine Floor Finish							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	A	B		B	
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	B	B		A	
<input type="checkbox"/>	20 Worker Transition									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		A	
<input type="checkbox"/>	21 Inventory Transfer										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	B	B	
<input type="checkbox"/>	22 Staffing					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		A	
<input type="checkbox"/>	A Internal Software Operational;																	A	B
<input type="checkbox"/>	B External Software Operational;																B	A	B
<input type="checkbox"/>	C Integration Software Operational;																B	A	B
<input type="checkbox"/>	D Full Consolidation Operational																B	A	B
<input type="checkbox"/>	Go Live On Time															A	A	A	A

STEP 4

Building Complete
 Systems Operational
 People Deployed

	Major Tasks	Target Dates	
	Objectives		
	Summary & Forecast		
			Jan-95 Feb-95 Mar-95 Apr-95 May-95 Jun-95 Jul-95 Aug-95 Sep-95 Oct-95 Nov-95 Dec-95 Dennis Wayne Klaus Dave
			Building \$6.0 Million System \$3.0 Million People \$0.5 Million

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995.
 It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>													A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>													A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A	
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>									B	C		A
<input type="checkbox"/>	6 Parking and Landscape					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			B
<input type="checkbox"/>	7 Footings and Foundations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>									A			
<input type="checkbox"/>	8 Columns and Beams				<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>									A			
<input type="checkbox"/>	9 Roof Cap					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	10 Main Floor Finish						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A	C		B
<input type="checkbox"/>	11 Exterior and Glass						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A			B
<input type="checkbox"/>	12 Computer Hardware Installed							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	C
<input type="checkbox"/>	13 Rack Installed								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A		B
<input type="checkbox"/>	14 Automated Cranes Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	A	B	
<input type="checkbox"/>	17 User Training									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	C	B	
<input type="checkbox"/>	18 Mezzanine Floor Finish						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	A	B		B	
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	B	B		A	
<input type="checkbox"/>	20 Worker Transition										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		A	
<input type="checkbox"/>	21 Inventory Transfer										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	B	B	
<input type="checkbox"/>	22 Staffing		<input type="checkbox"/>			<input type="checkbox"/>				<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		A	
<input type="checkbox"/>	A Internal Software Operational;																	A	B
<input type="checkbox"/>	B External Software Operational;																B	A	B
<input type="checkbox"/>	C Integration Software Operational;																B	A	B
<input type="checkbox"/>	D Full Consolidation Operational																B	A	B
<input type="checkbox"/>	E Go Live On Time												<input type="checkbox"/>	<input type="checkbox"/>	A	A	A	A	

STEPS 5

Building Complete Systems Operational People Deployed	Major Tasks	Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave
	Objectives													Building \$6.0 Million			
	Costs													System \$3.0 Million			
	Summary & Forecast													People \$0.5 Million			

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
<input type="checkbox"/>	Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>													A			
<input type="checkbox"/>	Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>													A	B		
<input type="checkbox"/>	System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B
<input type="checkbox"/>	Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A	
<input type="checkbox"/>	Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							B	C		A
<input type="checkbox"/>	Parking and Landscape					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A			B
<input type="checkbox"/>	Footings and Foundations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	Columns and Beams				<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	Roof Cap					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A			
<input type="checkbox"/>	Main Floor Finish						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A	C		B
<input type="checkbox"/>	Exterior and Glass						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A			B
<input type="checkbox"/>	Computer Hardware Installed							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	C
<input type="checkbox"/>	Rack Installed							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A		B
<input type="checkbox"/>	Automated Cranes Installed							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	Conveyors Installed							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	A	B	
<input type="checkbox"/>	User Training							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	C	B	
<input type="checkbox"/>	Mezzanine Floor Finish					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	A	B		B	
<input type="checkbox"/>	Work Station and Furniture		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	B	B		A	
<input type="checkbox"/>	Worker Transition											<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		A	
<input type="checkbox"/>	Inventory Transfer											<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	B	B	
<input type="checkbox"/>	Staffing		<input type="checkbox"/>			<input type="checkbox"/>					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		A	
<input type="checkbox"/>	A Internal Software Operational;																	A	B
<input type="checkbox"/>	B External Software Operational;																B	A	
<input type="checkbox"/>	C Integration Software Operational;																B	A	B
<input type="checkbox"/>	D Full Consolidation Operational																B	A	B
<input type="checkbox"/>	E Go Live On Time												<input type="checkbox"/>	<input type="checkbox"/>	A	A	A	A	

STEP 6

Building Complete Systems Operational People Deployed	Major Tasks	Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave
	Objectives													Building \$6.0 Million			
	Costs													System \$3.0 Million			
	Summary & Forecast													People \$0.5 Million			

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority						
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>														A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>														A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B	
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A		
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								B	C		A
<input type="checkbox"/>	6 Parking and Landscape	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			B
<input type="checkbox"/>	7 Footings and Foundations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	8 Columns and Beams	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	9 Roof Cap	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	10 Main Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A	C		B
<input type="checkbox"/>	11 Exterior and Glass	<input type="checkbox"/>	<input type="checkbox"/>					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A			B
<input type="checkbox"/>	12 Computer Hardware Installed	<input type="checkbox"/>	<input type="checkbox"/>							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	C	
<input type="checkbox"/>	13 Rack Installed	<input type="checkbox"/>	<input type="checkbox"/>							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	14 Automated Cranes Installed	<input type="checkbox"/>	<input type="checkbox"/>							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed	<input type="checkbox"/>	<input type="checkbox"/>							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	
<input type="checkbox"/>	17 User Training	<input type="checkbox"/>	<input type="checkbox"/>							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	C	B	
<input type="checkbox"/>	18 Mezzanine Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	B		B
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	B		A	
<input type="checkbox"/>	20 Work Transition	<input type="checkbox"/>	<input type="checkbox"/>							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	B		A
<input type="checkbox"/>	21 Inventory Transfer	<input type="checkbox"/>	<input type="checkbox"/>								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	B		B
<input type="checkbox"/>	22 Staffing	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B			A
<input type="checkbox"/>	A Internal Software Operational;																		A	B
<input type="checkbox"/>	B External Software Operational;																B	A	A	B
<input type="checkbox"/>	C Integration Software Operational;																B	A	B	
<input type="checkbox"/>	D Full Consolidation Operational																B	A	B	
<input type="checkbox"/>	E Go Live On Time															A	A	A	A	



Building Complete Systems Operational People Deployed	Major Tasks Target Dates	Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Wayne	Klaus	Dave
	Objectives Costs	Building \$6.0 Million														
	Summary & Forecast	System \$3.0 Million														
		People \$0.5 Million														

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority						
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>														A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>														A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B	
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A		
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								C		A	
<input type="checkbox"/>	6 Parking and Landscape					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			B
<input type="checkbox"/>	7 Footings and Foundations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			
<input type="checkbox"/>	8 Columns and Beams					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			
<input type="checkbox"/>	9 Roof Cap						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	10 Main Floor Finish							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A			B
<input type="checkbox"/>	11 Exterior and Glass								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A			B
<input type="checkbox"/>	12 Computer Hardware Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A	C	B
<input type="checkbox"/>	13 Rack Installed										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B			B
<input type="checkbox"/>	14 Automated Cranes Installed											<input type="checkbox"/>	<input type="checkbox"/>				B		B	B
<input type="checkbox"/>	15 Conveyors Installed											<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B		B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	B
<input type="checkbox"/>	17 User Training											<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	C	B	B
<input type="checkbox"/>	18 Mezzanine Floor Finish									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	B		B
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	B		A	
<input type="checkbox"/>	20 Worker Transition												<input type="checkbox"/>	<input type="checkbox"/>			B			A
<input type="checkbox"/>	21 Inventory Transfer												<input type="checkbox"/>	<input type="checkbox"/>			A	B		B
<input type="checkbox"/>	22 Staffing		<input type="checkbox"/>			<input type="checkbox"/>						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B			A
<input type="checkbox"/>	A Internal Software Operational;																		A	B
<input type="checkbox"/>	B External Software Operational;																B	A		B
<input type="checkbox"/>	C Integration Software Operational;																B	A		B
<input type="checkbox"/>	D Full Consolidation Operational																B	A		B
<input type="checkbox"/>	E Go Live On Time																A	A	A	A



The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost 10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

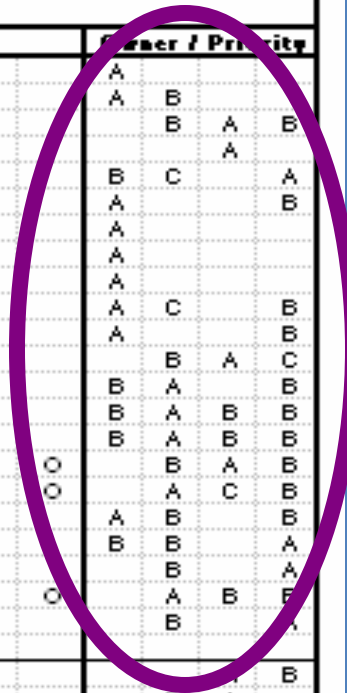
Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>													A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>													A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>													A	
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						B	C		A
<input type="checkbox"/>	6 Parking and Landscape					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A			B
<input type="checkbox"/>	7 Footings and Foundations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A			
<input type="checkbox"/>	8 Columns and Beams					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A			
<input type="checkbox"/>	9 Roof Cap							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A			
<input type="checkbox"/>	10 Main Floor Finish								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A	C		B
<input type="checkbox"/>	11 Exterior and Glass								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A			B
<input type="checkbox"/>	12 Computer Hardware Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	C
<input type="checkbox"/>	13 Rack Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A		B
<input type="checkbox"/>	14 Automated Cranes Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	A	B	
<input type="checkbox"/>	17 User Training									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	C	B	
<input type="checkbox"/>	18 Mezzanine Floor Finish							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	B		B
<input type="checkbox"/>	19 Work Station and Furniture							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	B		A
<input type="checkbox"/>	20 Worker Transition										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		A	
<input type="checkbox"/>	21 Inventory Transfer										<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	B	B	
<input type="checkbox"/>	22 Staffing					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B		B	
<input type="checkbox"/>	A Internal Software Operational;																		B
<input type="checkbox"/>	B External Software Operational;															B	A		
<input type="checkbox"/>	C Integration Software Operational;																B	A	B
<input type="checkbox"/>	D Full Consolidation Operational															B	A		B
<input type="checkbox"/>	E Go Live On Time															A	A	A	A

STEP 9



Building Complete Systems Operational People Deployed	Major Tasks	Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave
	Objectives													Building \$6.0 Million			
	Costs													System \$3.0 Million			
	Summary & Forecast													People \$0.5 Million			

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

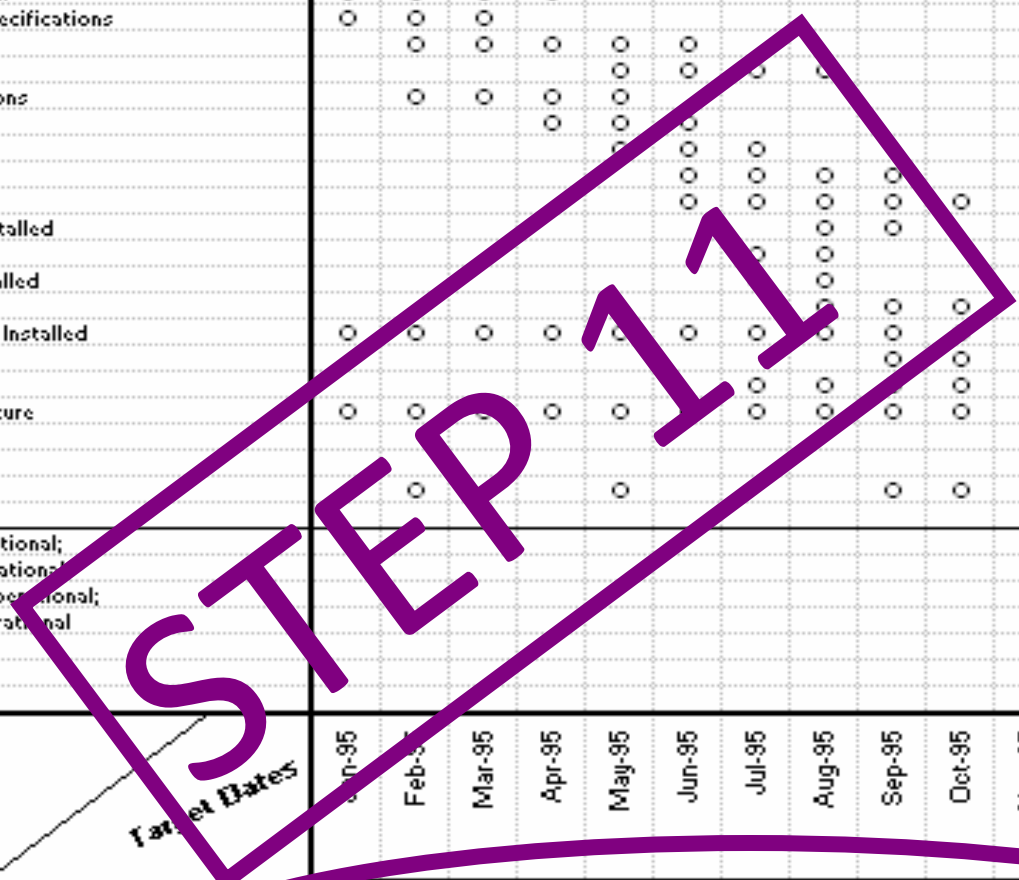
Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>													A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>													A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>											B	A	B	
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												A		
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>									B	C		A
<input type="checkbox"/>	6 Parking and Landscape	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			B
<input type="checkbox"/>	7 Footings and Foundations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	8 Columns and Beams	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	9 Roof Cap	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	10 Main Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						A	C		B
<input type="checkbox"/>	11 Exterior and Glass	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A			B
<input type="checkbox"/>	12 Computer Hardware Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	C	
<input type="checkbox"/>	13 Rack Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	B	B
<input type="checkbox"/>	14 Automated Cranes Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	
<input type="checkbox"/>	17 User Training	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	C	B	
<input type="checkbox"/>	18 Mezzanine Floor Finish	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A	B		B
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	B		A
<input type="checkbox"/>	20 Worker Transition	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	B		A
<input type="checkbox"/>	21 Inventory Transfer	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	B		B
<input type="checkbox"/>	22 Staffing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B			A
<input type="checkbox"/>	A Internal Software Operational;																	A	B
<input type="checkbox"/>	B External Software Operational;																B	A	B
<input type="checkbox"/>	C Integration Software Operational;																B	A	B
<input type="checkbox"/>	D Full Consolidation Operational																B	A	B
<input type="checkbox"/>	E Go Live On Time															A	A	A	A



Building Complete Systems Operational People Deployed	Major Tasks	Jan-95 Feb-95 Mar-95 Apr-95 May-95 Jun-95 Jul-95 Aug-95 Sep-95 Oct-95 Nov-95 Dec-95	Dennis Wayne Klaus Dave
	Objectives	Building \$6.0 Million	
	Costs	System \$3.0 Million	
	Summary & Forecast	People \$0.5 Million	
The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.			

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
<input type="radio"/>	1 Award Contracts	<input type="radio"/>	<input type="radio"/>													A			
<input type="radio"/>	2 Site Demolition	<input type="radio"/>	<input type="radio"/>													A	B		
<input type="radio"/>	3 System Software Design	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>												B	A	B
<input type="radio"/>	4 Computer Hardware Specifications	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>													A	
<input type="radio"/>	5 Workstation Design	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>						B	C		A
<input type="radio"/>	6 Parking and Landscape	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>					A			B
<input type="radio"/>	7 Footings and Foundations	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>					A			
<input type="radio"/>	8 Columns and Beams	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>					A			
<input type="radio"/>	9 Roof Cap	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>					A			
<input type="radio"/>	10 Main Floor Finish	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		A	C		B
<input type="radio"/>	11 Exterior and Glass	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		A			B
<input type="radio"/>	12 Computer Hardware Installed	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>			B	A	C
<input type="radio"/>	13 Rack Installed	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		B	A		B
<input type="radio"/>	14 Automated Cranes Installed	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		B	A	B	B
<input type="radio"/>	15 Conveyors Installed	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		B	A	B	B
<input type="radio"/>	16 Software Designed and Installed	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>			B	A	B
<input type="radio"/>	17 User Training	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>			A	C	B
<input type="radio"/>	18 Mezzanine Floor Finish	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		A	B		B
<input type="radio"/>	19 Work Station and Furniture	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		B	B		A
<input type="radio"/>	20 Worker Transition	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>			B		A
<input type="radio"/>	21 Inventory Transfer	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>			A	B	B
<input type="radio"/>	22 Staffing	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>			B		A
<input type="radio"/>	A Internal Software Operational;																	A	B
<input type="radio"/>	B External Software Operational;																B	A	
<input type="radio"/>	C Integration Software Operational;																B	A	B
<input type="radio"/>	D Full Consolidation Operational																B	A	B
<input type="radio"/>	E Go Live On Time															A	A	A	A

STEP 12

Building Complete Systems Operational People Deployed	Major Tasks Target Dates	Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave
	Objectives Costs	Building \$6.0 Million															
	Summary & Forecast	System \$3.0 Million															
													People \$0.5 Million				

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Dec. 1, 1994

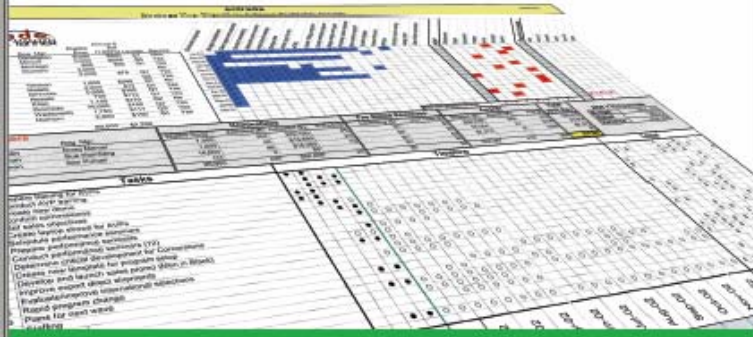
Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority						
<input type="checkbox"/>	1 Award Contracts	<input type="checkbox"/>	<input type="checkbox"/>														A			
<input type="checkbox"/>	2 Site Demolition	<input type="checkbox"/>	<input type="checkbox"/>														A	B		
<input type="checkbox"/>	3 System Software Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>												B	A	B	
<input type="checkbox"/>	4 Computer Hardware Specifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>														A		
<input type="checkbox"/>	5 Workstation Design	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								B	C		A
<input type="checkbox"/>	6 Parking and Landscape					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			B
<input type="checkbox"/>	7 Footings and Foundations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			
<input type="checkbox"/>	8 Columns and Beams				<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>								A			
<input type="checkbox"/>	9 Roof Cap					<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>							A			
<input type="checkbox"/>	10 Main Floor Finish						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					A	C		B
<input type="checkbox"/>	11 Exterior and Glass							<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				A			B
<input type="checkbox"/>	12 Computer Hardware Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B	A	C
<input type="checkbox"/>	13 Rack Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A		B
<input type="checkbox"/>	14 Automated Cranes Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				B	A	B	B
<input type="checkbox"/>	15 Conveyors Installed									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	A	B	B
<input type="checkbox"/>	16 Software Designed and Installed	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		B	A	B	B
<input type="checkbox"/>	17 User Training									<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	C	B
<input type="checkbox"/>	18 Mezzanine Floor Finish								<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		A	B		B
<input type="checkbox"/>	19 Work Station and Furniture	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B	B		A
<input type="checkbox"/>	20 Worker Transition												<input type="checkbox"/>	<input type="checkbox"/>				B		A
<input type="checkbox"/>	21 Inventory Transfer												<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			A	B	B
<input type="checkbox"/>	22 Staffing		<input type="checkbox"/>			<input type="checkbox"/>						<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			B		A
<input type="checkbox"/>	A Internal Software Operational;																		A	B
<input type="checkbox"/>	B External Software Operational;																	B	A	B
<input type="checkbox"/>	C Integration Software Operational;																	B	A	B
<input type="checkbox"/>	D Full Consolidation Operational																	B	A	B
<input type="checkbox"/>	E Go Live On Time																A	A	A	A

Building Complete Systems Operational People Deployed	Major Tasks	Jan-95 Feb-95 Mar-95 Apr-95 May-95 Jun-95 Jul-95 Aug-95 Sep-95 Oct-95 Nov-95 Dec-95	Dennis Wayne Klaus Dave
	Objectives	Building \$6.0 Million	
	Summary & Forecast	System \$3.0 Million	
	Costs	People \$0.5 Million	

The ADC Project is scheduled to start January 1, 1995 and be completed by December 31, 1995. It will cost \$10 Million dollars and will deliver an initial ROI of 30%.

THE ONE PAGE PROJECT MANAGER



5 Components

12 Building Steps

5 Reporting Steps

The 5 Reporting Steps

1. Bold the report date
2. Fill in major task progress
3. Designate qualitative performance
4. Report expenditures
5. Write summary and forecast

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Mar. 31, 1995

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority						
●	1 Award Contracts	●	●														A			
●	2 Site Demolition	●	●														A	B		
○	3 System Software Design	●	●	●	○												B	A	B	
○	4 Computer Hardware Specifications	●	●	●	○														A	
○	5 Workstation Design	●	●	●	●	○	○	○	○	○							B	C		A
○	6 Parking and Landscape	●	●														A			B
○	7 Footings and Foundations	●	●	○	○	○	○	○	○								A			
○	8 Columns and Beams	○	○	○	○	○	○	○	○								A			
○	9 Roof Cap	○	○	○	○	○	○	○	○								A			
○	10 Main Floor Finish									○	○	○	○	○	○		A	C		B
○	11 Exterior and Glass									○	○	○	○	○	○		A			B
○	12 Computer Hardware Installed																B	A		C
○	13 Rack Installed																B	A	B	B
○	14 Automated Cranes Installed																B	A	B	B
○	15 Conveyors Installed																B	A	B	B
○	16 Software Designed and Installed	●	●	●	○	○	○	○	○	○	○	○	○	○	○		B	A		B
○	17 User Training																A	C		B
○	18 Mezzanine Floor Finish																A	B		B
○	19 Work Station and Furniture	●	●	●	●	○	○	○	○	○	○	○	○	○	○		B	B		A
○	20 Worker Transition																B	B		A
○	21 Inventory Transfer																A	B		B
○	22 Staffing		●														B			A
○	A Internal Software Operational;	[Green bar from Jan-95 to Mar-95]																A	B	
○	B External Software Operational;	[Yellow bar from Mar-95 to Apr-95]																B	A	
○	C Integration Software Operational;	[Green bar from Apr-95 to May-95]																B	A	
○	D Full Consolidation Operational	[Green bar from May-95 to Jun-95]																B	A	
○	E Go Live On Time	[Green bar from Jun-95 to Dec-95]												A	A	A	A	A	A	

Objectives	Major Tasks	Target Dates												Owner / Priority						
		Jan-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave				
Building Complete																				
Systems Operational																				
People Deployed																				

Objectives	Costs	Summary Forecast
	<div style="background-color: #00FF00; width: 100%; height: 15px; margin-bottom: 5px;"></div> <div style="background-color: #FFD700; width: 25%; height: 15px; margin-bottom: 5px;"></div> <div style="background-color: #00FF00; width: 10%; height: 15px;"></div>	<p>\$2.1 Million</p> <p>\$0.3 Million</p> <p>People \$0.5 Million</p>
	<p>Building \$6.0 Million</p> <p>System \$3.0 Million</p>	

The integration of new software with current systems is proving more complex than expected. The modest cost overruns are expected to be recovered. Building change orders are being kept to a minimum. The transition team leaders have been identified and are now involved. We continue on-track to meet our timing, budget, and ROI objectives.

Project Leader: Clark Campbell

Project: Award Distribution Center (ADC)

Date: Jul. 31, 1995

Project Objective: Reengineer Distribution - 30% ROI

Objectives	Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority						
●	1 Award Contracts	●	●														A			
●	2 Site Demolition	●	●														A	B		
●	3 System Software Design	●	●	●	●												B	A	B	
●	4 Computer Hardware Specifications	●	●	●	●	●	●											A		
○	5 Workstation Design		●	●	●	●	●	○	○								B	C		A
○	6 Parking and Landscape							○	○	○							A			B
●	7 Footings and Foundations		●	●	●	●	●	●	●								A			
●	8 Columns and Beams				●	●	●	●	●								A			
●	9 Roof Cap							●	●	●							A			
○	10 Main Floor Finish							●	●	○	○	○					A	C		B
○	11 Exterior and Glass							●	○	○	○	○					A			B
○	12 Computer Hardware Installed									○	○	○	○				B	A	A	C
○	13 Rack Installed									○	○	○	○				B	A	B	B
○	14 Automated Cranes Installed									○	○	○	○				B	A	B	B
○	15 Conveyors Installed									○	○	○	○				B	A	B	B
○	16 Software Designed and Installed	●	●	●	●	●	●	○	○	○	○	○	○	○	○		B	A	B	B
○	17 User Training									○	○	○	○	○	○		A	C	B	B
○	18 Mezzanine Floor Finish							●	○	○	○	○	○	○	○		A	B		B
○	19 Work Station and Furniture	●	●	●	●	●	●	●	●	○	○	○	○	○	○		B	B	B	A
○	20 Worker Transition																B	B		A
○	21 Inventory Transfer																A	B	B	B
○	22 Staffing		●			●					●	○	○	○	○		B			A
○	A Internal Software Operational;															A	B			
○	B External Software Operational;															B	A			
○	C Integration Software Operational;															B	A			
○	D Full Consolidation Operational															B	A			
○	E Go Live On Time													79		A	A			

Building Complete Systems Operational People Deployed	Major Tasks	Target Dates	Jan-95 Feb-95 Mar-95 Apr-95 May-95 Jun-95 Jul-95 Aug-95 Sep-95 Oct-95 Nov-95 Dec-95	Dennis Wayne Klaus Dave
	Objectives	Costs	\$3.5 Million \$2.1 Million System \$3.0 Million People \$0.5 Million	Building \$6.0 Million
	Summary & Forecast			
The major system failures have been corrected but are still running too slowly. Heavy rains and mud have delayed construction. Plans are in place to catch up. Meeting our go-live objective of Dec. 31 remains in jeopardy but we are more optimistic than last month.				



Project Leader: Clark Campbell

Project: Automated Distribution Center (ADC)

Date: 11/30/95

Project Objective: Reengineer Distribution - 30% ROI

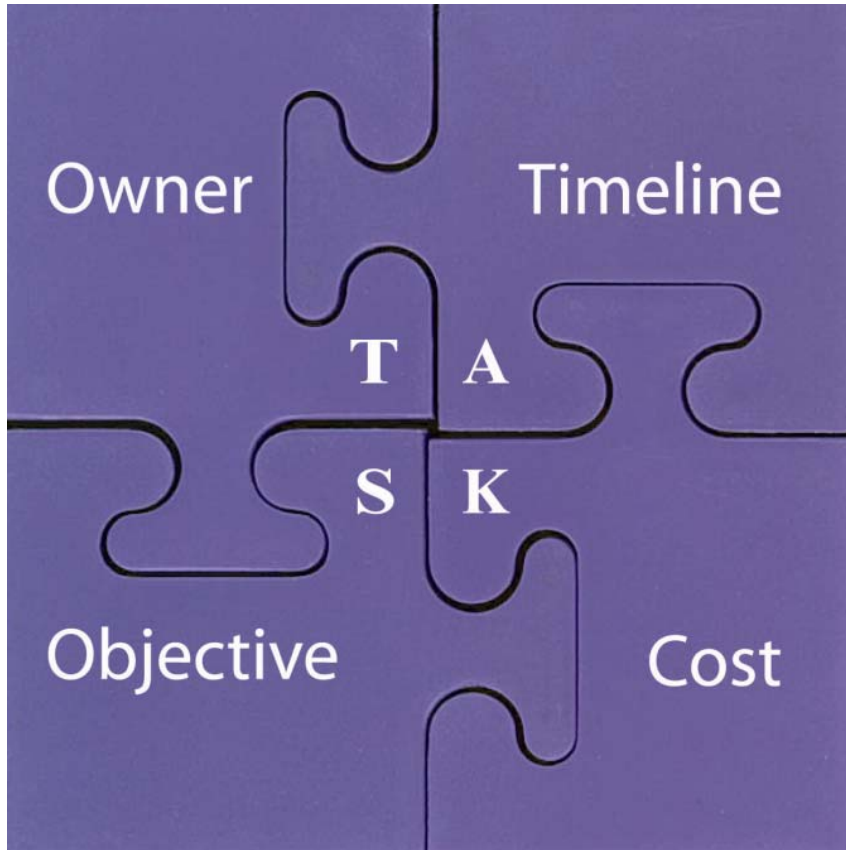
Objectives		Major Tasks	Project Completed By: Dec. 31, 1995												Owner / Priority					
●	1	Award Contracts	●	●													A			
●	2	Site Demolition	●	●													A	B		
	3	System Software Design	●	●	●	●												B	A	B
	4	Computer Hardware Specifications	●	●	●	●													A	
	5	Workstation Design		●	●	●	●	●	●								B	C		A
●	6	Parking and Landscape						●	●	●	●						A			B
●	7	Footings and Foundations			●	●	●	●	●								A			
●	8	Columns and Beams				●	●	●	●								A			
●	9	Roof Cap						●	●	●	●						A			
●	10	Main Floor Finish							●	●	●	●	●	●			A	C		B
●	11	Exterior and Glass								●	●	●	●	●	●		A			B
	12	Computer Hardware Installed		●						●	●	●	●	●	●			B	A	C
●	13	Rack Installed		●							●	●	●	●	●		B	A		B
●	14	Automated Cranes Installed		●							●	●	●	●	●		B	A	B	B
●	15	Conveyors Installed		●							●	●	●	●	●		B	A	B	B
○	16	Software Designed and Installed	●	●	●	●	●	●	●	●	●	●	●	●	●	○		B	A	B
	17	User Training									●	●	●	●	●	●		A	C	B
●	18	Mezzanine Floor Finish									●	●	●	●	●	●	A	B		B
●	19	Work Station and Furniture	●	●	●	●	●	●	●	●	●	●	●	●	●	●	B	B		A
●	20	Worker Transition												●	●	●		B		A
●	21	Inventory Transfer												●	●	●		A	B	B
●	22	Staffing		●				●				●	●	●	●	●		B		A
●	A	Internal Software Operational;	[Green bar]															A	B	
○	B	External Software Operational;	[Yellow bar]														B	A		
●	C	Integration Software Operational;	[Yellow bar]														B	A	B	
○	D	Full Consolidation Operational	[Yellow bar]														B	A	B	
○	E	Go Live On Time	[Green bar]												A	A	A	A	A	
Building Complete Systems Operational People Deployed	Major Tasks		Jan-95	Feb-95	Mar-95	Apr-95	May-95	Jun-95	Jul-95	Aug-95	Sep-95	Oct-95	Nov-95	Dec-95	Dennis	Wayne	Klaus	Dave		
	Objectives		[Green bar]												\$5.3M	Building \$6.0 Million				
	Summary & Forecast		[Green bar]												People \$0.5 Million		[Yellow bar] \$3.2M		[Red bar] System \$3.0 Million	
<p>Project will be completed on time.</p> <p>System cost overruns are more than offset by savings secured in the construction process.</p> <p>We are confident that the remaining software issues will be resolved and adequate for go-live. Refinements will still be required.</p> <p>People have been trained, and are anxious to begin full operation.</p>																				

“Often the most effective way to describe, explore, and summarize a set of numbers – even a very large set – is to look at pictures of those numbers. Furthermore, of all methods for analyzing and communicating statistical information, well-designed data graphics are usually the simplest and at the same time the most powerful.”

The Visual Display of Quantitative Information

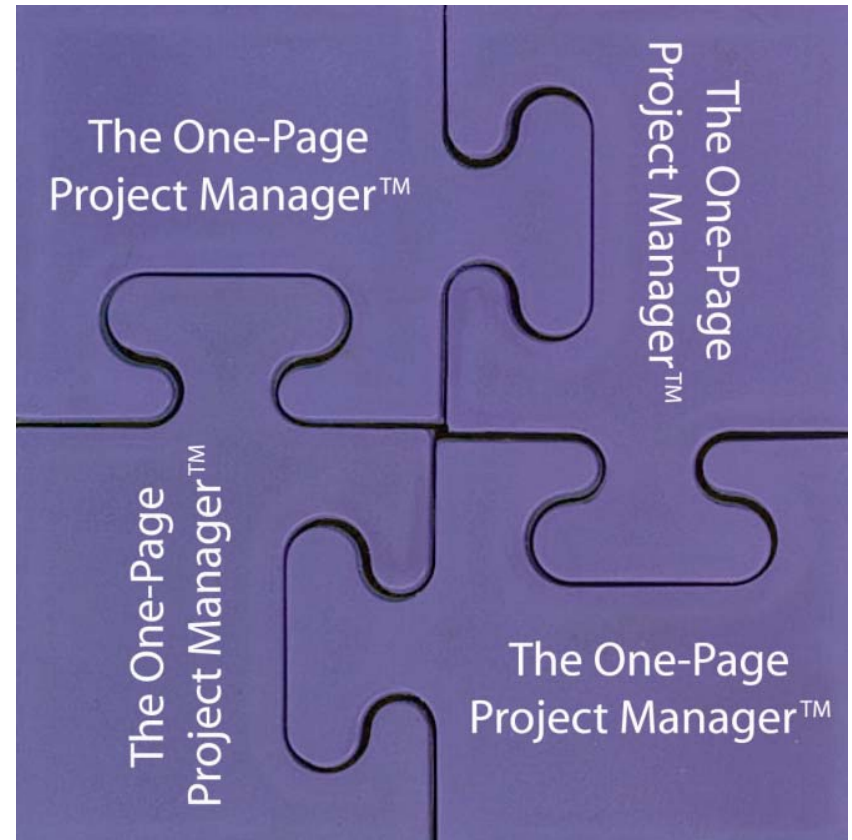
Edward Tufte, Professor Emeritus, Yale University





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Puzzling Projects



Communicate with
Competence,
Credibility and
Confidence

Thanks